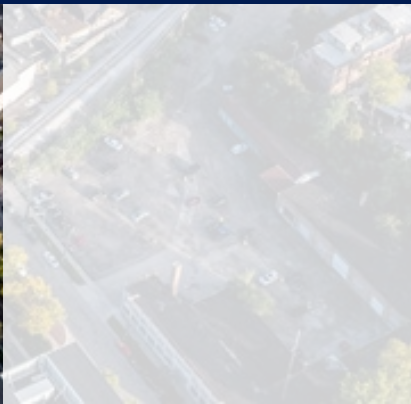




2025

ANN ARBOR
SPARK

Quarterly Report | October – December
Washtenaw County





ANN ARBOR

SPARK

Quarterly Report | October – December

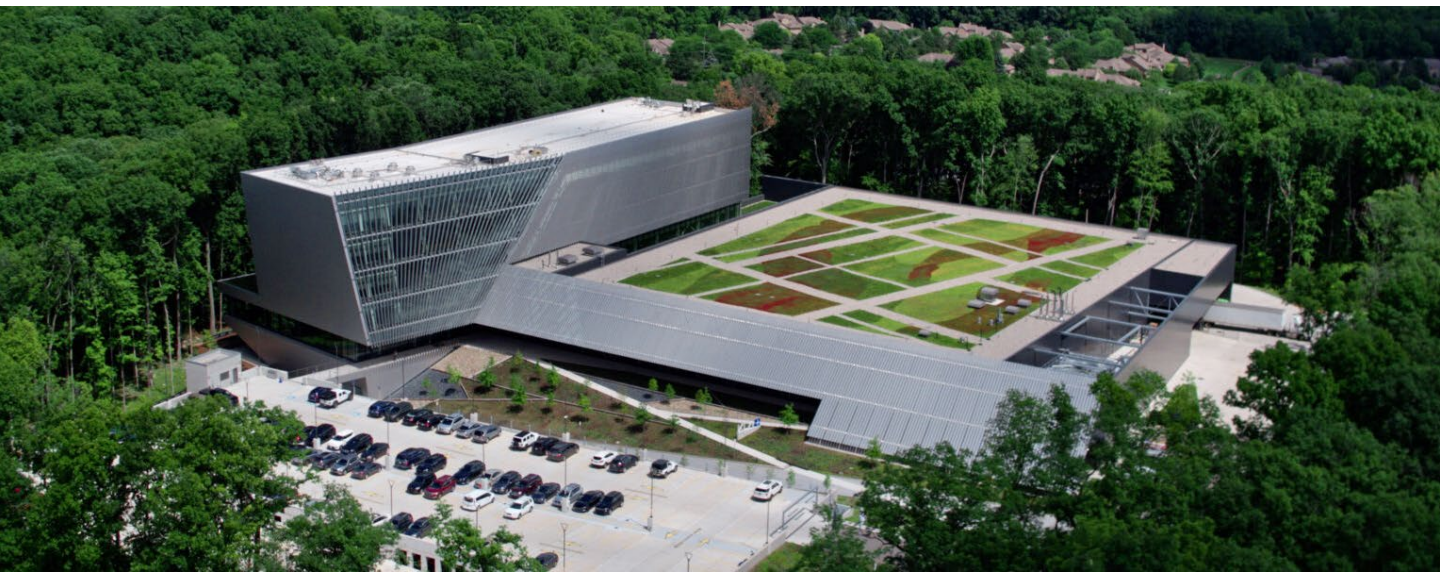
Washtenaw County

REPORT CONTENTS

- 04 Business Development Activities
- 08 Metrics, Companies Visited, and Project Pipeline
- 18 Entrepreneurial Services Activities
- 20 Press Releases

Ann Arbor SPARK will advance the economy of the Ann Arbor region by establishing it as a desired place for innovation, business location and growth, and for talented people to live and work. The Ann Arbor region will be recognized for its academic, business, and community resources, and its collaborative culture.

annarborusa.org



Highlights of Activities and Accomplishments

Business Development

Maximize job creation and capital investment by growing the region's GDP through the retention and expansion of established driving industry companies that sell goods and services outside the Ann Arbor region, and through the targeted attraction domestically and internationally of similar companies that could succeed in our region.

2025 ACTIVITIES & NEWS

Project Success Stories | Washtenaw County

Successes described in this section were made possible by direct support from SPARK's business development team. In total, the team has supported 14 successful attraction and expansion projects in Washtenaw in 2025 resulting in \$20.5M in total company investment, the creation of 617 new jobs, and the retention of 81 jobs.



ASICS: Ann Arbor SPARK partnered with the University of Michigan to support a multi year research collaboration that established the ASICS x Michigan Sport Innovation Center. ASICS' first U.S. based research hub, the initiative strengthens the University of Michigan's leadership in sport science and reinforces Ann Arbor's role as a center for innovation.



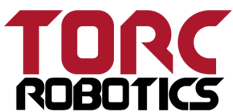
Heat2Power: Ann Arbor SPARK assisted Heat2Power in securing small office and lab space to support its expansion in Scio Township. SPARK facilitated a two-year lease with growth options at MI-HQ. The \$40,000 project will create seven new jobs.



Utilidata, a leader in edge AI for the energy sector, selected Ann Arbor for its new innovation headquarters with support from Ann Arbor SPARK's Business Development team. The company is investing \$4.3 million, retaining 10 jobs and creating 25 new high-wage positions in the region.



BankSupplies, supported by Ann Arbor SPARK since its 2019 move to Ypsilanti Township, has expanded again with the purchase of a 105,000 sq. ft. facility in Saline. The project retains 50 jobs, adds five new positions, and positions the company as a resource for other growing businesses, with SPARK continuing to assist through workforce and community connections.



Torc Robotics opened a \$5.6 million engineering center in Ann Arbor Township, creating up to 500 high-wage jobs. Supported by Ann Arbor SPARK, the project strengthens the region's mobility sector.



Growing Hope: Supported by Ann Arbor SPARK, Growing Hope is partnering with Bridge Cafe to expand kitchen incubator space in Ypsilanti. The \$150,000 project includes a \$25,000 Innovate Ypsi grant, retains two jobs, and creates 25 new jobs.

2025 ACTIVITIES & NEWS

Project Success Stories | Washtenaw County (continued)



MemryX, an AI chip company spun out of U-M, expanded into its first office space in Ann Arbor following a \$44 million Series B raise. SPARK has supported MemryX since its founding, providing early funding, talent connections, and site selection assistance to help facilitate its growth.



Satori XR: Ann Arbor SPARK supported Satori XR as the company established their North American headquarters in the region by becoming a tenant at the SPARK Central Innovation Center.



Apogee CNC expanded their presence in the City of Dexter, with assistance from Ann Arbor SPARK. SPARK worked with Apogee CNC to help them find a financial partner and provided Regional SSRP funding.



Quantec established a small office at MI-HQ and Ann Arbor SPARK continues to work with the company to help them expand their customer base in Washtenaw County.



Sygaldry Technologies, a quantum-accelerated AI company, established its Ann Arbor office at Domino's Farms. SPARK supported the attraction and continued growth of the company as team members and their families relocate to Washtenaw County.



Courageous Books opened a new store and coffee bar in Dexter with assistance from a Regional SSRP grant. The store is designed as a "third space" for the community, with events such as author visits, writing workshops, craft nights, and school book fairs.



A3 Technologies secured its first independent office space outside of the University of Michigan, supported by Ann Arbor SPARK and federal DARPA funding. The project will create five new jobs in the near term and will continue working with SPARK to expand further in years to come.



Mighty Good Coffee received an \$11,000 Regional SSRP grant to support expansion planning in Dexter. The \$210,000 project will create four new jobs.

2025 ACTIVITIES & NEWS

Ann Arbor SPARK Job Portal Enhancements and Performance

In September 2025, Ann Arbor SPARK launched an enhanced regional job portal to improve visibility and access to local employment opportunities. From October 1 through December 31, 2025, the job portal recorded 34,460 visits, compared to 27,566 visits during the same period in 2024, representing a 25 percent increase in traffic following the launch of the new platform.

In addition to increased usage, the enhanced portal significantly broadened access to job opportunities across Washtenaw County. The updated platform offers a more intuitive and user-friendly interface, making it easier for job seekers to discover relevant openings and for employers to post and manage positions. Compared to the previous job board, the new portal presents a more comprehensive and dynamic view of available opportunities, better reflecting the depth and diversity of the local labor market.

The screenshot displays the Ann Arbor SPARK job portal interface. At the top, there are four main navigation buttons: 'POST A JOB >', 'SUBSCRIBE >', 'GET DISCOVERED >', and 'UNIVERSITY OF MICHIGAN >'. Below these is a search bar with a search icon and the placeholder text 'Job title, company or keyword'. To the right of the search bar are two dropdown menus: 'On-site & Remote' and 'Location'. Below the search bar are several filter buttons: 'Job function', 'Seniority', 'Salary', 'Industry', and 'Company stage', followed by a 'More filters' link and a blue 'Create job alert' button. The interface is powered by Getro. Below the search bar, it shows 'Showing 449 jobs'. Two job listings are visible: 'Administrative Assistant' by ASICS America Corporation, located in Ann Arbor, MI, USA, with a 'Mid-Senior Level' tag and a 'Read more >' link; and 'Manager of Customer Complaints (F/M)' by Sartorius, located in Ann Arbor, MI, USA, with a 'Biotechnology' and 'IPO' tag and a 'Read more >' link.

The newly launched job portal has improved Ann Arbor SPARK's ability to reflect the breadth of employment opportunities across Washtenaw County and better connect job seekers with local employers. To explore the job portal, visit

<https://jobs.annarborusa.org/jobs>.

2025 ACTIVITIES & NEWS

Multi-Billion-Dollar Investment Announced in Saline Township

In Q4 2025, a large-scale data center campus project was announced in Saline Township, developed by Related Digital in partnership with Oracle and OpenAI. The project represents a multi billion-dollar private investment and positions Washtenaw County within the national expansion of advanced computing and artificial intelligence infrastructure.



Ann Arbor SPARK supported the project through economic and fiscal analysis, coordination with regional and state partners, and assistance to local stakeholders on workforce, tax base, and long-term considerations. The development includes defined community investment commitments, with land use, environmental, and infrastructure matters addressed through local planning and permitting processes.

Key Highlights

- The largest one-time private capital investment announced in Michigan’s history
- Thousands of union construction jobs during buildout and hundreds of permanent operational jobs
- Significant long term property tax revenue supporting local services and schools
- Community investment commitments supporting fire services, farmland preservation, and long-term site stewardship
- All required infrastructure improvements funded by the developer

Business of Childcare Event and Childcare Business Resources

In Q4 2025, Ann Arbor SPARK hosted The Business of Childcare: A Regional Conversation, bringing together childcare providers, employers, and community partners to discuss the sustainability of childcare as a business and its importance to workforce participation and economic growth.

To support this work, SPARK maintains a centralized set of [childcare business resources](#) focused on helping providers strengthen operations and access capital, training, and data tools. Resources also support employers seeking solutions to childcare access challenges that impact recruitment and retention.

Business Development Metrics

How SPARK Measures Job and Investment Commitments

Ann Arbor SPARK plays a critical role in supporting business growth and attraction across Washtenaw County. Our work spans everything from early-stage data analysis and strategic guidance to full project management for major company expansions. We assist companies directly or work alongside consultants to navigate site selection, connect to partners, and access state and local resources.

The metrics in this report reflect job creation and investment commitments from projects in which SPARK was directly engaged. These commitments are typically provided by companies as part of incentive applications or public announcements and represent their anticipated impact over time. SPARK's team continues to track progress post-announcement and updates figures as actual outcomes are reported.

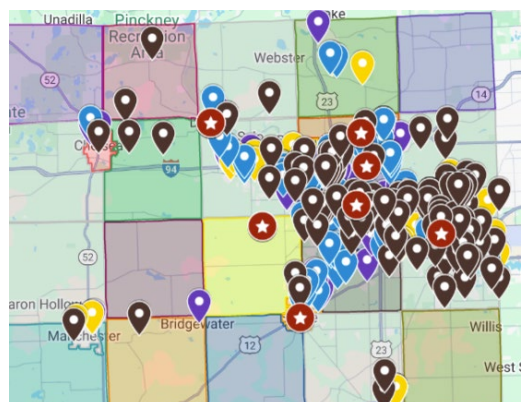


While many economic wins occur across our region, we only count those where SPARK played a direct role in helping a company decide to invest or grow here. This approach ensures consistency in how we measure our impact and maintain accountability to our partners and stakeholders.

The pages that follow include a breakdown of company engagement, job creation, private investment, and sector activity in 2025. Each section highlights SPARK's efforts to retain and attract companies, monitor project development, and support a strong economic foundation for Washtenaw County.

The [linked map](#) (right) provides a visual snapshot of SPARK's impact across the County in 2025.

SPARK Impact in Washtenaw County



WASHTENAW COUNTY METRICS

Companies Assisted		Q1 - Q4 2025
Number of growth visits		133
Number of attraction prospect site visits ¹		8
Number of responses to attraction prospect or site consultant requests for proposals ²		14
Jobs		
Expected to be created (over the next 3 years) ³		617
Jobs projected to be retained		81
Investment		
Taxable value of new private investment		\$ 10,251,464
Total value of private investment		\$ 20,502,928
Incentives		
Number and value of investments leveraged through and including federal and state grants and incentives, foundations and other sources that assisted businesses or organizations	3 Business Development Program grant awards of \$250,000 (2) and \$3,000,000	
	1 Michigan New Jobs Training Program grant award of \$156,000	
	1 Innovate Ypsi grant award of \$25,000	

¹Number of discrete projects that were physically toured around sites in Washtenaw County.

²Number of requests to which SPARK electronically submitted properties located in Washtenaw County.

³These jobs are projected to be added over the next three years, we will update the numbers as we interact with the companies and determine progress.



SPARK celebrates all projects that may have an impact on our region.
We do not count jobs and investments where SPARK was not directly involved.

2025

BUSINESS RETENTION, EXPANSION, AND ATTRACTION

Growth calls are a core economic development strategy that involve proactively outreaching and engaging with the existing employer base in our region to determine where they face opportunities and challenges. Growth calls recognize that businesses are dynamic entities that involve constant change. These calls allow SPARK to:

- gather information about local businesses that can be aggregated to reveal trends,
- determine valuable resources that could assist in the company's development,
- identify growth projects that require assistance, and
- serve as an ombudsman between businesses and government.



SPARK HELD GROWTH VISITS WITH

133 COMPANIES

IN 2025

These companies ranged from 1 to 4,000 employees and encompassed a diverse range of industries including Alternative Energy, Manufacturing, Healthcare, Life Sciences, Advanced IT, Food & Beverage, Advanced Automotive, Research & Development, Homeland Security and Defense, Business Services, Optics, Advanced Materials, Banking & Finance, and more.

Together, they represent 15,272 full-time employees.

2025

BUSINESS RETENTION, EXPANSION, AND ATTRACTION

Company Name	Current FTE (as of growth visit)	Taxing Municipality
A3 Technologies*	1	Ann Arbor City
Aloft Sensing, Inc.	3	Ann Arbor City
Alpha Metal Finishing Company	14	Dexter City
Amazon	100	Pittsfield Township
American Soy Products Inc.	135	Saline City
American Surgical Group	17	Pittsfield Township
Ann Arbor Tortilla Factory	9	Pittsfield Township
APT Solar Solutions Inc	1	Ann Arbor City
Arbor Assays, Inc.*	24	Ann Arbor City
Arbor Research Collaborative for Health	70	Ann Arbor City
Arboretum Ventures	10	Ann Arbor City
ARKA	180	Ypsilanti Township
Atomic Object LLC	50	Ann Arbor City
Balance Technology Inc.	100	Northfield Township
Bank of Ann Arbor	140	Ann Arbor City
BankSupplies, Inc	60	Saline City
B-Cubed Bakery	6	Ypsilanti Township
Benetics	1	Ann Arbor City
Betterfrost Technologies*	12	Ann Arbor City
Blank Slate Creamery	15	Ann Arbor City
Bodman PLC	35	Ann Arbor City
Briarwood Mall	12	Ann Arbor City
Butzel Long Attorneys and Counselors	20	Ann Arbor City
Capoom*	6	Ann Arbor City
CareEvolution, Inc.*	30	Ann Arbor City

* Represents company ownership or leadership diversity as defined by Washtenaw County.

2025

BUSINESS RETENTION, EXPANSION, AND ATTRACTION

Company Name	Current FTE (as of growth visit)	Taxing Municipality
Censys, Inc.	45	Ann Arbor City
Clarivate	340	Ann Arbor City
Cold Comfort Ice Cream	2	Ypsilanti City
Collabris, LLC*	3	Ann Arbor City
Comerica Bank	25	Ann Arbor City
Creative Automation Inc.	45	Northfield Township
CRP Industries	15	Scio Township
Cybernet Systems Corporation*	35	Pittsfield Township
Dexter Fastener Technologies, Inc.	292	Dexter City
DocNetwork	40	Pittsfield Township
Domino's Farms Corporation	116	Ann Arbor Township
DoorDash	20	Ann Arbor City
Drinkmate Inc.*	13	Pittsfield Township
DryvIQ	50	Ann Arbor Township
Dynamic Aerospace Systems	9	Pittsfield Township
Dynics, Inc.	100	Pittsfield Township
Edge Autonomy (Adaptive Energy)	80	Scio Township
EDJY	9	Scio Township
Electronics for Imaging	66	Ypsilanti Township
Emerald Technologies	225	Saline City
Enpower Greentech	7	Scio Township
Excellent Elements, LLC	2	Dexter City
EXSTO US Inc.	4	Scio Township
First Martin Corporation	22	Ann Arbor City
Fleet Lab LLC*	3	Ann Arbor City

* Represents company ownership or leadership diversity as defined by Washtenaw County.

2025

BUSINESS RETENTION, EXPANSION, AND ATTRACTION

Company Name	Current FTE (as of growth visit)	Taxing Municipality
Ford - Rawsonville	702	Ypsilanti Township
FreightVerify, Inc	100	Ann Arbor City
FSS Technologies	50	Pittsfield Township
Genomenon, Inc.*	150	Ann Arbor City
GM&T Engineering, Inc.*	8	Ypsilanti Township
Growing Hope	10	Ypsilanti City
Gudel Inc.	98	Pittsfield Township
Hobbs + Black Architects*	69	Ann Arbor City
IMEC	9	Ann Arbor City
IMRA America, Inc.	70	Ann Arbor Township
in2being, LLC	12	Saline City
Insurance Quantified	4	Ann Arbor City
KLA Corporation	575	Ann Arbor Township
Kyocera Unimerco Tooling Inc.	73	Pittsfield Township
LaVision, Inc.	8	Ypsilanti City
LedgerLync*	2	Ann Arbor City
Lexika, Inc. (Deepgram)	12	Ann Arbor City
Light Lab Technologies*	18	Scio Township
LimnoTech, Inc.	80	York Township
Logic Solutions Inc.	30	Ann Arbor City
Lynx Dx, Inc	55	Pittsfield Township
MACOM Integrated Circuits-Ann Arbor	60	Ann Arbor City
Maker Works	2	Pittsfield Township
May Mobility, Inc.	176	Pittsfield Township
MemryX Inc.*	14	Ann Arbor City

* Represents company ownership or leadership diversity as defined by Washtenaw County.

2025

BUSINESS RETENTION, EXPANSION, AND ATTRACTION

Company Name	Current FTE (as of growth visit)	Taxing Municipality
Menlo Innovations LLC	43	Ann Arbor City
Merit Networks	100	Ann Arbor City
Metric Marketing*	9	Saline City
Michigan Space Technologies, LLC*	5	Saline City
Mighty Good Coffee	4	Dexter City
Navitas Advanced Solutions Group*	180	Scio Township
NAVV Systems, Inc.*	8	Ann Arbor City
NeuroNexus Technologies	31	Pittsfield Township
New Eagle, LLC*	100	Pittsfield Township
Nivalis	15	Scio Township
Nokia Deepfield	56	Ann Arbor City
Northern United Brewing Company	40	Dexter City
NSF International	313	Ann Arbor Township
ONL Therapeutics, Inc.*	16	Ann Arbor City
Oxford Companies	64	Ann Arbor City
PeoplePlus Software, Inc.	10	Ann Arbor City
Peptinovo Biopharma, Inc.*	3	Ann Arbor City
Phimation Ventures	1	Ann Arbor City
Phire Group	30	Ann Arbor City
Phoenix Contact Software GmbH	35	Pittsfield Township
Plante Moran, PLLC	130	Ann Arbor City
Pure Visibility, Inc.*	20	Ann Arbor City
Quantec Engineering	3	Scio Township
Ready Signal, LLC*	12	Ann Arbor City
RealTruck	990	Pittsfield Township

* Represents company ownership or leadership diversity as defined by Washtenaw County.

2025

BUSINESS RETENTION, EXPANSION, AND ATTRACTION

Company Name	Current FTE (as of growth visit)	Taxing Municipality
Rydberg Technologies Inc.	15	Ann Arbor City
Safety Power Inc	2	Ypsilanti City
Sartorius AG	110	Ann Arbor City
Sequoia Applied Solutions, Inc.	14	Ann Arbor City
Sheridan Books - Chelsea	310	Chelsea City
SiTime*	11	Ann Arbor City
SkySpecs, Inc.	40	Ann Arbor City
Solar Tonic LLC	5	Pittsfield Township
Sonamore Inc.*	5	Ann Arbor City
Southwest Research Institute	3	Pittsfield Township
Stearns Digital Solutions LLC	1	Scio Township
SwitchBox	20	Dexter City
The Future Innovators Academy	3	Pittsfield Township
The Mix Fitness Studios	5	Ypsilanti City
Thomson Reuters*	540	Pittsfield Township
Thrive2Liv, LLC*	6	Pittsfield Township
Torc.AI	146	Ann Arbor Township
TorranceLearning*	15	Ann Arbor City
Torrent Consulting, LLC	20	Ann Arbor City
Toyota Motor North America R & D*	1,235	Ann Arbor Township
Treetown Tech, LLC	32	Pittsfield Township
Trinity Health	4,000	Superior Township
TSRL, Inc.*	8	Pittsfield Township
Ulendo Technologies, Inc.*	1	Ann Arbor City
UPSTREAM INC.	5	Ann Arbor City

* Represents company ownership or leadership diversity as defined by Washtenaw County.

2025

BUSINESS RETENTION, EXPANSION, AND ATTRACTION

Company Name	Current FTE (as of growth visit)	Taxing Municipality
Utilidata	12	Ann Arbor City
Wacker Chemical Corp. - R&D Center - HQ	240	Pittsfield Township
Waymo	7	Ann Arbor City
White Pine Software Technologies, LLC	3	Ypsilanti City
Woven by Toyota	60	Ann Arbor City
Zingerman's Family of Businesses	750	Pittsfield Township

Washtenaw County Company Equity and Ownership Tracking

At the request of Washtenaw County, Ann Arbor SPARK tracks ownership and leadership diversity among companies engaged through its business development services. Information on race, gender, veteran status, and disability status is collected during retention calls and company visits where voluntarily shared. Due to the voluntary nature of disclosure and resource limitations, this data represents a snapshot of companies engaged during the reporting period and should not be considered a comprehensive representation of all businesses in Washtenaw County.

Q4 2025

PROJECT PIPELINE

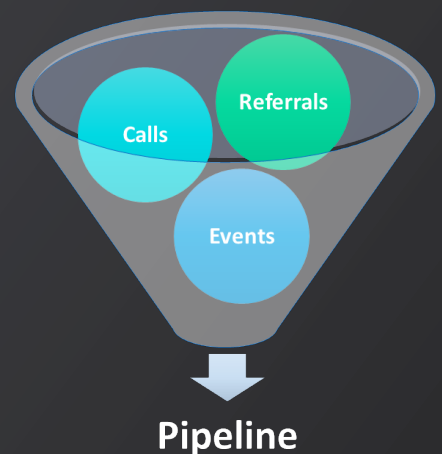
SPARK's project pipeline is a tool that enables our business development team to monitor the status of all active calls, referrals, events, and more. Our pipeline keeps us ahead of the game and allows our team to quickly prioritize high-impact projects and identify and address any issues in collaboration with our partners along the way.



CURRENT PIPELINE AT A GLANCE

42 PROJECTS

SPARK's current pipeline reflects the potential for 985 new jobs, 1,032 retained jobs, and approximately \$4.5 billion in total capital investment across the region. Consistent with national trends, much of this investment is concentrated in a small number of data center and advanced technology projects, reflecting broader U.S. economic growth driven by artificial intelligence and digital infrastructure.



PIPELINE UPDATE

Outside of the capital-intensive projects mentioned above, overall activity remains more modest. SPARK anticipates closing approximately \$30 million in investment in 2026. New project inquiries have slowed due to broader economic uncertainty, trade and tariff concerns, and typical year end site selection dynamics.

SPARK continues to collaborate closely with the Detroit Regional Partnership and local partners to support active projects and maintain the region's long-term competitiveness.



Highlights of Activities and Accomplishments

Entrepreneurial Services

At SPARK, we foster the entrepreneurial spirit by helping startups and early stage companies thrive. We have two business incubators, mentoring programs, and a knowledgeable team ready to connect companies to the resources they need to succeed.

Ann Arbor SPARK | Entrepreneurial Services

Small Business Support Hub Update: More Than 300 Washtenaw County Companies Enrolled!

The Michigan Economic Development Corporation (MEDC) awarded grants to 27 organizations, including Ann Arbor SPARK, to serve as entrepreneurial hubs across the state of Michigan, providing comprehensive resources and support to the state's small businesses. SPARK's Small Business Support (SBSH) program provides resources and guidance for early-stage and growing businesses in the region, helping them navigate challenges and access capital.

SPARK has partnered with the [Howell Chamber of Commerce](#), [Jewish Family Services](#), [Launch 734 from Monroe County Business Alliance](#), the [Michigan SBDC Greater Washtenaw Region](#), the [Michigan SBDC's Uplift Michigan™ Business Development Program](#), and the [Washtenaw Community College Entrepreneurship Center](#), to grow the services and resources available to small business owners throughout the region. SPARK provides centralized administration of the grant, enabling strategic partners to focus on the rapid deployment of programming and services. Kristine Nash-Wong, the director of entrepreneurial services at the SPARK East Innovation Center in Ypsilanti will lead the effort.

As of December 2025, the program has supported 492 active companies, including 301 in Washtenaw County. Of the Washtenaw County companies, 133 are early-stage businesses, 203 are microbusinesses (1-10 employees), and 205 are minority-owned businesses. This reflects the program's continued commitment to fostering economic growth and diversity across the county and beyond.



**MICHIGAN
ECONOMIC
DEVELOPMENT
CORPORATION**

The Michigan Economic Development Corporation (MEDC) funds these services through a dedicated grant program. As a result, Ann Arbor SPARK and our partner organizations are able to provide resources and support at no cost to eligible businesses.

Q4 2025

Ann Arbor SPARK Press Releases

[The Top AI and AI Enabled Companies in Washtenaw County](#): Ann Arbor SPARK highlights leading AI and AI enabled companies in Washtenaw County, showcasing the region's strengths in autonomous systems, advanced mobility, semiconductors, and applied artificial intelligence across multiple industries. 10/02/2025

[SPARK.grow Conversation with Greg Gage, Backyard Brains](#): In a SPARK.grow podcast conversation, Greg Gage, co founder of Backyard Brains, discusses making neuroscience accessible through hands on education tools and reflects on the company's growth from a University of Michigan startup to a global education technology company. 10/08/2025

[Ann Arbor SPARK Honored with Community Impact Award at 2025 Michigan Venture Capital Association Celebration](#): Ann Arbor SPARK received the MVCA Community Impact Award, recognizing its role in strengthening Michigan's entrepreneurial ecosystem through collaboration, programs, and capital support. 10/10/2025

[Ann Arbor SPARK Announces Leadership Promotions and New Chief Operating Officer Role](#): Ann Arbor SPARK announced leadership promotions and created a new Chief Operating Officer role to support organizational growth and operational execution. 10/13/2025

[Conversations on Economic Opportunity | Mike Flanagan | Podcast](#): SPARK CEO Podcast episode featuring Mike Flanagan focused on regional economic opportunity and SPARK's work supporting innovation and growth. 10/16/2025

[Innovation in Every Direction: Highlights from a2Tech360 2025](#): Recap of a2Tech360 2025, highlighting signature events, regional innovation, and recognition of high growth companies and entrepreneurs. 10/21/2025

[From Research to Results: Ann Arbor's Rise as a Startup Powerhouse](#): Highlights Ann Arbor's startup momentum, pointing to rankings and the region's research and commercialization engine. 10/29/2025

[Dealblazer and Hey Nghbr Top 2025 Entrepreneur Boot Camp Pitch Competition](#): Recap of the 2025 Entrepreneur Boot Camp pitch competition and top startup awardees. 10/30/2025

[Related Digital, OpenAI, and Oracle Announce Multi-Billion-Dollar Investment in Washtenaw County](#): Announcement of a multi billion-dollar AI infrastructure investment in Washtenaw County involving Related Digital, OpenAI, and Oracle. 11/03/2025

[CEO Podcast: Melissa Sheldon, Ann Arbor SPARK](#): CEO Podcast episode on SizeUp SPARK and how the tool helps small businesses access market research, benchmarking, and local data. 11/03/2025

Q4 2025

Ann Arbor SPARK Press Releases

[How Torc Plugged into a Thriving Tech Ecosystem](#): Spotlight on Torc's growth in Ann Arbor and how the region's talent and ecosystem support scaling autonomous trucking. 11/06/2025

[Trinity Health Ann Arbor Announces \\$60.5 Million Renovation and Expansion of Emergency Department](#): Trinity Health Ann Arbor announced a multi year emergency department renovation and expansion project. 11/12/2025

[Innovation in Motion: Ann Arbor SPARK Amplifies Regional Startups at The Battery Show](#): Ann Arbor SPARK showcased regional startups and promoted mobility and energy innovation at The Battery Show in Detroit. 11/13/2025

[Ann Arbor SPARK Invests in Next Generation of AI Innovators, Fueling Regional Momentum](#): Ann Arbor SPARK announced new SPARK Capital investments in early stage AI companies to support regional growth. 11/13/2025

[Ann Arbor SPARK Is Fueling Tech Opportunities](#): Feature on Ann Arbor's talent and tech job market trends and SPARK's role connecting people to opportunities. 11/17/2025

[Tech and Startup Companies Disrupting Outdated Industries](#): Highlights tech companies modernizing legacy industries across sectors like healthcare, logistics, and civic tech. 11/18/2025

[Redwire Opens New Facility in Ann Arbor to Increase Production of Critical Fuel Cells for Stalker UAS](#): Redwire opened a new Ann Arbor facility to scale production supporting its Stalker uncrewed aerial system supply chain. 11/19/2025

[CEO Podcast: Skip Lupia, University of Michigan](#): CEO Podcast episode with U M Vice President for Research and Innovation Skip Lupia on research scale, partnerships, and discovery. 11/24/2025

[From Idea to Impact: Inside SPARK's Small Business Resource Stack](#): Overview of SPARK's small business programs and tools designed to help entrepreneurs start and grow. 12/04/2025

[U-M, ASICS to launch groundbreaking sport innovation initiative](#): University of Michigan and ASICS announced a new sport innovation research initiative and U S based research hub in Ann Arbor. 12/19/2025

To view all press releases from Ann Arbor SPARK, visit our [Regional News](#) page.



Contact Details

Paul Krutko, President and CEO
paul@annarborusa.org

Phil Santer, COO
phil@annarborusa.org

Jennifer Olmstead, VP of Business Development
jennifer@annarborusa.org

Bill Mayer, SVP of Entrepreneurial Services
bill@annarborusa.org

Jenn Hayman, SVP of Marketing, Communications, and Events
jenn.hayman@annarborusa.org

annarborusa.org



Ann Arbor SPARK will advance the economy of the Ann Arbor region by establishing it as a desired place for innovation, business location and growth, and for talented people to live and work. The Ann Arbor region will be recognized for its academic, business, and community resources, and its collaborative culture.