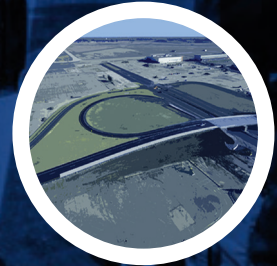




American Center for Mobility

CONNECTED. AUTOMATED. VALIDATED.

The American Center for Mobility is the premier research and testing laboratory for connected and automated vehicles in the United States.



With more than 500 acres of infrastructure, the testing center is uniquely positioned to accommodate the broad needs of industry and government.

ACM delivers an incredible range of capabilities:

- Testing of vehicles, roads, and communication systems
- 2+ lane highway speed test loop with exit and entrance ramps, and triple-decker bridges
- 700 ft. curved tunnel
- Simulation of virtually any driving condition - snow, sun, rain, sleet

Ann Arbor SPARK is working with ACM to help businesses located at the site with:

- Site selection
- Connections to innovation resources at the state and local level
- Incentives
- Talent development and acquisition strategies

INNOVATIVE PARTNERSHIPS INCLUDE:



For more information visit: www.acmwillowrun.org



The future of the automotive industry is in Michigan.

The American Center for Mobility (ACM) is located at Willow Run in Ypsilanti and features the infrastructure needed to test advanced mobility solutions that could cut traffic fatalities by 80-90 percent. Each year, 35,000 people die in traffic accidents in the U.S. alone. ACM is a proving ground for connected and automated vehicle technology and enables:

- Development, testing, and validation of revolutionary mobility technologies
- Acceleration of technical standards of connected and automated vehicles
- Coordination of education and training resources to develop the advanced mobility workforce that will meet industry needs
- Flexible usage options to maximize financial budgets

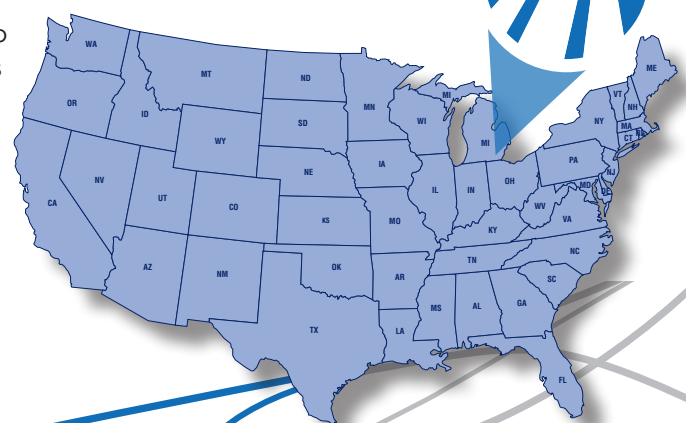
For more information visit:
www.acmwillowrun.org

ACM serves as one more proof point

that Michigan is the most compelling place in the world to do connected and autonomous vehicle testing and development. This world-class facility offers incredibly robust capabilities, from its test tracks, urban and rural environments, four seasons of weather, curved tunnel, and more. ACM is positioned to be the global epicenter of connected and autonomous vehicle research.

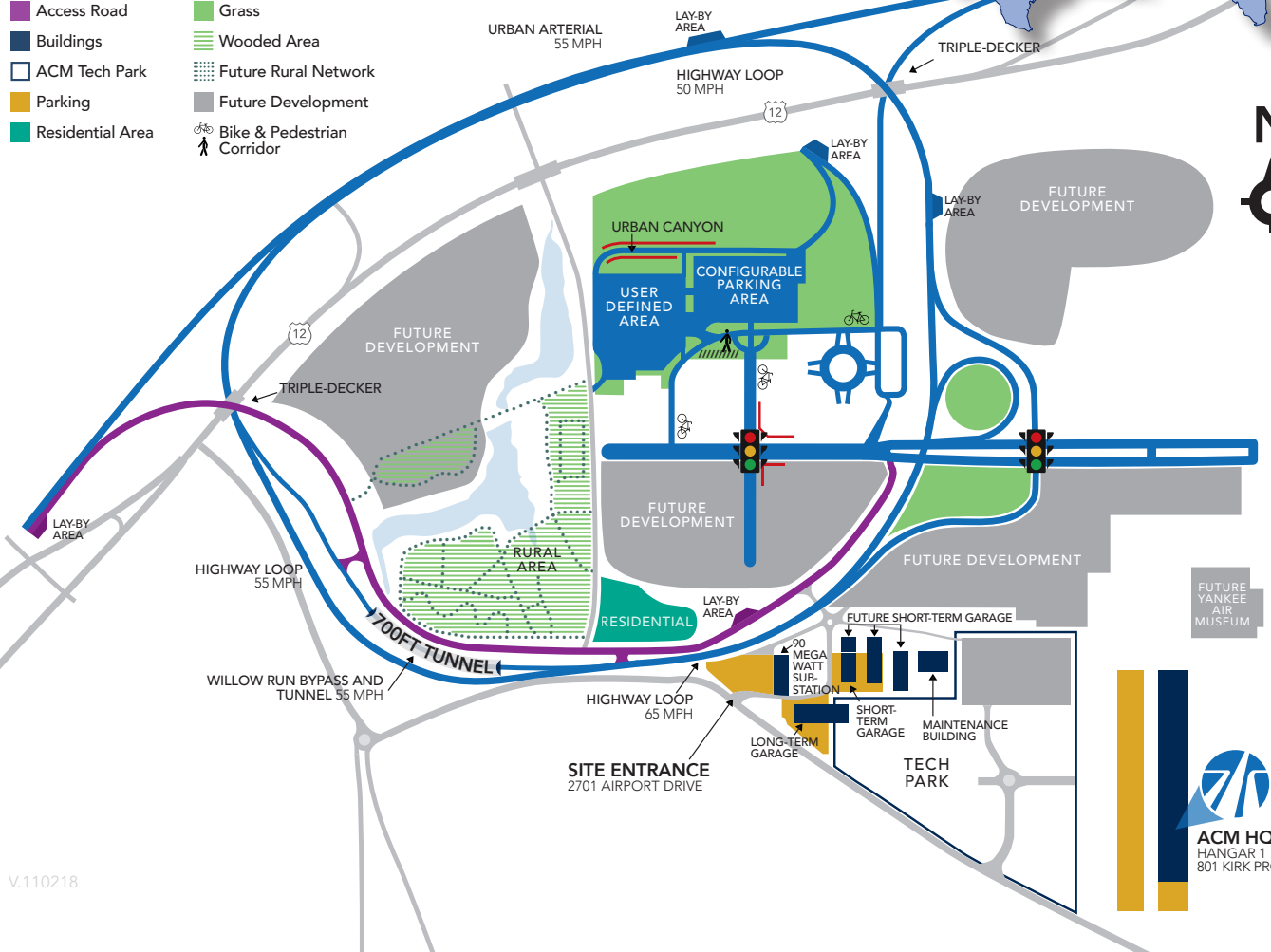
PAUL KRUTKO

ANN ARBOR SPARK
 President and Chief Executive Officer



ACM SITE KEY

- Test Road
- Access Road
- Buildings
- ACM Tech Park
- Parking
- Residential Area
- Simulated Buildings
- Grass
- Wooded Area
- Future Rural Network
- Future Development
- ↔ Bike & Pedestrian Corridor



FUTURE YANKEE AIR MUSEUM

ACM HQ
 HANGAR 1
 801 KIRK PROFIT DR.