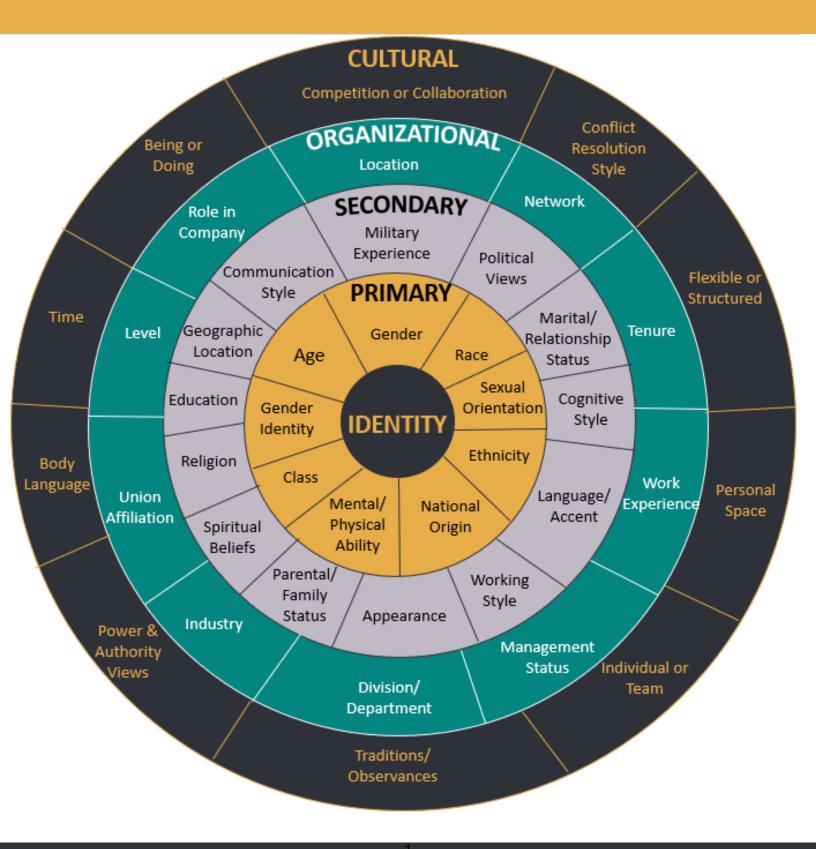
DEI 101

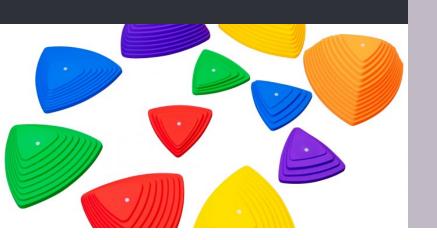
Activity Guide





The Wheel of Diversity





DEVELOPING YOUR DIVERSITY STORY

INDIVIDUAL ACTIVITY

- 1. Reflect on the different diversity dimensions how have these different dimensions shaped you?
- 2. How have they changed or stayed the same over the years?
- 3. How have they made you feel included or excluded?
- 4. How have they been an advantage or hinderance?
- 5. What does this organization need in terms of more diversity?

"Diversity is getting invited to the party, inclusion is being asked to dance and belonging is knowing the words".

- Verna Meyers

Dimensions

Identity	
Primary:	
Secondary	
Organizational	
Cultural:	



YOUR NEW COMMON DEFINITION OF DIVERSITY





INCLUSIVE LEADERSHIP

Think about a time when you felt engaged, highly committed, "in the flow"

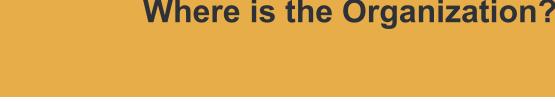
1. What were you working on?
2. How did your leader make you feel?
3. How did your team members make you feel?
4. What made that experience special or different?
Think about a time when you felt the opposite - disengaged, checked out, etc.
1. What were you working on?
2. How did your leader make you feel?
3. How did your team members make you feel?
4. What made that experience different or stand out in your mind?

Inclusive Leader Behaviors and Traits



What is your definition of Inclusive Leadership?

Where are you? Where is the Organization?





- Reactive only responding to problems
- Mostly homogenous workforce
- No D&I Vision, Strategy or Business
- No leadership involvement or accountability

Level 1



AWARENESS

- Leaders accept some D&I responsibility, but focus is mainly on compliance
- Diversity networks and committees may exist, but have no real power, influence, or resources
- Training focused on "fixing" the nondominant groups

Level 2



UNDERSTANDING & APPLICATION

- Business benefits to inclusive work environments are recognized
- Diversity includes dimensions beyond gender, age, race and disabilities
- A compelling D&I vision, strategy and business case is linked to business objectives and communicated to all employees

Level 3



- Talent systems redesigned
- Progress monitored consistently
- D&I is a priority for CEO and **Executive Team**
- Leaders hold themselves and others accountable for D&I objectives
- High potential talent is provided professional development to maximize performance and career advancement

Level 4



SUSTAINABLE

- D&I is embedded in organizational culture and is seen as a core value, source of innovation, and means to growth and success
- A large majority of employees across multiple diversity dimensions rate their leaders as treating them fairly and inclusively
- Most leaders model work-life integration
- Turnover of diverse talent is in parity with that of the majority group

Level 5

Legal and HR

HR, Talent Acquisition, & D&I Team

D&I Team and Business Unit Leaders

Entire Organization



- problems Mostly homogenous
- workforce
 No D&I Vision,
 Strategy or Business
 Case
 No leadership
 involvement or
 accountability



AWARENESS

Leaders accept some D&I

D&I Enhances Competitive Adv.

focus is mainly on compliance Diversity networks and committees may exist, but have no real power, influence, or resources Training focused on "fixing" the non-dominant groups

Level 2



UNDERSTANDING

- UNDERSTANDING
 & APPLICATION
 Business benefits
 business benefits
 business benefits
 business benefits
 business benefits
 commission benefits
 commissions beyond
 gender, age, race
 and disabilities
 A compelling D&I
 vision, strategy and
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- INTEGRATED

 Talent systems redesigned redesigned registers with the systems redesigned register redesigned register redesigned register redesigned register redesigned register redesigned redesigned register redesigned register redesigned register redesigned redesigned register redesigned redesigned register redesigned redesigned register redesigned register redesigned rede

SUSTAINABLE

- SUSTAINABLE

 D&I is embedded in organizational culture and is seen as a core of value, source of value, source of means to growth and success

 A large majority of employees across multiple diversity dimensions rate their leaders as treating them fairly and inclusively

 Most leaders model work-life integration

 Turnover of diverse talent is in parity with that of the majority group

Level 5

What are the benefits to improving your position along this continuum?